

	Wednesday 27 May	Thursday 28 May			Friday 29 May		
9.00		Opening session Chair Kalle Kähkönen SMARTer Construction - The Internet Of Buildings Seppo Junnila, Aalto University, Finland Research, Development & Innovation: Global State Of The Art In Real Estate And Construction Sector Keith Hampson, Sustainable Built Environment National Research Centre, Australia			Plenary session Chair Brian Atkin Continuous Improvement of Operational Efficiency – The Skanska Way of Leading Change Tuomas Särkilahti, Skanska Oy, Finland Innovative Contract And Project Models In Infrastructure Projects Bjørn Andersen, Norwegian University of Science and Technology, Norway		
10.10		COFFEE			COFFEE		
10.30		Session 1 Chair Göran Lindahl	Session 2 Chair Bhargav Dave	Session 3 Chair Jukka Heinonen	Session 10 Chair Kim Haugbølle	Session 11 Chair Christian Brockmann	Session 12 Chair Hedley Smyth
12.15		LUNCH			LUNCH		
12.30							
13.00	PhD WORKSHOP	Session 4 Chair Suvi Nenonen	Session 5 Chair Chris Harty	Session 6 Chair Marleen Hermans	Session 13 Chair Emlyn Witt	Session 14 Chair Stefan Gottlieb	
					COFFEE		
14.10					CLOSING SESSION		
14.30					CREON GENERAL ASSEMBLY		
15.00							
15.05							
15.15							
15.30		COFFEE					
		Session 7 Chair Väinö Tarandi	Session 8 Chair Antti Peltokorpi	Session 9 Chair Ole Jonny Klakegg			
18.30							
19.00	CITY RECEPTION	CONFERENCE DINNER					